



F R I E N D S O F D F W

Mr. Robert Kruzka
Deputy Chief, Service Center Operations
U.S. Citizenship and Immigration Services
20 Massachusetts Avenue N.W.
Washington, DC 20529

RE: North Texas Regional Center Application

Dear Mr. Kruzka,

As a Member of the Dallas Fort Worth Airport Board of Directors, I wish to endorse the designation of North Texas Regional Center ("NTRC") as an EB-5 regional center. NTRC, proposed by North Texas EB-5 Regional Center, LLC ("Applicant"), involves the development of numerous mixed-use commercial projects that will provide economic stimulus by creating jobs as well as increased opportunities for a wide range of consumer activity in Dallas County and surrounding areas.

The projects that Applicant will develop within NTRC will create exposure and accessibility that will attract a healthy flow of commercial traffic. These projects will encompass hospitality, entertainment, office, retail, dining, and residential operations aimed at growing the economy of Dallas and Kaufman Counties across diverse industries. This multifaceted approach to commercial development will benefit residents of Dallas, Addison, Farmers Branch, and Forney as well as the rest of Dallas and Kaufman Counties by enabling balance and longevity in economic growth. It will also draw in investment capital from various sources without limiting prospective investors to a particular industry.

NTRC will bring new businesses, jobs, and capital into Dallas County. Moreover, the establishments resulting from NTRC's development activities will energize residents and improve their communities by increasing consumer choices and regional productivity. All of these things are much needed in Dallas County and all of North Texas.

For these reasons, I submit this letter of support on behalf of the residents of Dallas County.

Thank you for your consideration.

Sincerely,

Betty Culbreath,
Member of the Board

